

IRCC – ATIP #A-2022-69294

Text of request: Phase 1 - From January 1, 2020 to February 20, 2023, subject header (list) of all electronic communication (emails, blackberry PINs, texts etc.) from/to Director General's level and above (exclude DM & DMA). using the following key words: 1. "McKinsey" + any of the following: contract, proposal, briefing, discussion, policy

Pages	Doc. Date	Subject
2	2023-03-14	Audit of Contracts Awarded to McKinsey and Company
17		Internal Audit of Federal Government Consulting Contracts Awarded to McKinsey & Company - March 2023
4	2023-03-14	Audit of Contracts Awarded to McKinsey and Company
17		Internal Audit of Federal Government Consulting Contracts Awarded to McKinsey & Company - March 2023
9	2023-02-02	INPUT REQUESTED: Working level contracts for comms on McKinsey contracts
3	2023-03-14	TASKING F-1277738 - Audit of Contracts Awarded to McKinsey and Company
17		Internal Audit of Federal Government Consulting Contracts Awarded to McKinsey & Company - March 2023
17		Internal Audit of Federal Government Consulting Contracts Awarded to McKinsey & Company - March 2023
8	2023-02-01	INPUT REQUESTED: Working level contracts for comms on McKinsey contracts
10	2023-02-26	HEADS UP UNDERTAKING - OGGG 53: Federal Government Contracts Awarded to McKinsey & Company
7	2023-02-02	INPUT REQUESTED: Working level contracts for comms on McKinsey contracts
6		[REarks - Standing Committee on Government Operations and Estimates [OGGG]]
1		1.b H1 - DPO Review observations and response June 10 2021 - McKinsey 7106211
4	2018-11-14	McKinsey Submission to Solicitation #: CIC 149363 Service Transformation Strategy and Roadmap
3	2018-08-01	20160772 - McKinsey CARM invoice
1	2016-07-22	Professional fees
23	2016-05-02	Contract 2017000230
26	2017-10-23	Contract 2018001082
1	2017-12-15	Professional fees
1	2018-01-16	Professional fees
11	2022-02-04	TASKING: F-1210660 - Minister's Appearance before CIMM on Processing and Francophone Students - Feb 15 & 17, 2022
6		McKinsey & Company engagements supporting IRCC's Transformation Agenda
5	2022-01-26	[TASKING] F-1214659 - Minister's Appearance before CIMM on Processing and Francophone Students - Feb 15 & 17, 2022
6		McKinsey & Company engagements supporting IRCC's Transformation Agenda
2	2023-01-12	K. McKinsey & Company Engagements Supporting IRCC's Transformation Agenda.docx - OK BU
6		McKinsey & Company engagements supporting IRCC's Transformation Agenda
1		DONE - McKinsey meeting update due to ADMO for Dec 10 by 2 pm
7	2022-01-31	TASKING F-1214659 - Minister's Appearance before CIMM on Processing and Francophone Students - Feb 15 17 2022
13		McKinsey & Company engagements supporting IRCC's Transformation Agenda
7		Third-Party Vendors
3	2023-02-17	HEADS UP UNDERTAKING - OLLO 53 Federal Government Consulting Contracts Awarded to McKinsey & Company - OLLO 53 Contrats de consultation octroyés par le gouvernement fédéral à McKinsey & Company
4	2023-01-20	[MOTION FOR THE PRODUCTION OF PAPERS] OGGG 47 - Request to Undertake a Study of Contracts Awarded to McKinsey & Company
5	2023-01-26	For urgent ADM approval 11 a.m. Thurs Jan 26 / Opening remarks for OGGG appearance on McKinsey (docket no F-1269089)
6		[REarks - Standing Committee on Government Operations and Estimates [OGGG]]
2	2023-02-08	[TASKING] Motion for the Production of Papers - Email retrieval
14		Sjroce Mailbox E-mail Address
3	2022-02-04	TR: Updated McKinsey note for CIMM
13		McKinsey & Company engagements supporting IRCC's Transformation Agenda
1	2021-01-28	Contract Extension
2		RASA_McKinseyrbsign
3		Extension of McKinsey Contract for TA #7 - Justification
1	2021-01-28	Contract Extension
2		RASA_McKinseyrbsign
3		Extension of McKinsey Contract for TA #7 - Justification
1	2020-11-24	Digital Labs: 2021 support
10		IRCC Digital Labs 2021 building blocks

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1	2023-01-05	Blank TA Checklist.xlsx
2		TA Checklist
3		TA1 Checklist_20200625
3		TA2 Checklist_20190331
6		TA3 Checklist_20190430
1		TA4 Checklist_20200331
2	2021-03-08	Draft TA 007 - IRCC Digital Transformation JRL
6		Contract Amendment 003 - Signed
31		ANNEX D, TASK AUTHORIZATION FORM
2	2023-02-08	For DG review (DL : 15:00 today) - Round 1 Q&A on McKinsey
12		McKinsey Round 1 QAs
3	2023-01-11	QPN Update Request - McKinsey consulting IMD lead with FDB input
3		QP Note MCK Consulting (24Jan22)
1	2023-01-10	QPN
3		QP Note MCK Consulting (24Jan22)
13	2023-01-06	Read Out: Issues Management Jan 4, 2023 - Comms
1	2020-12-21	McKinsey TA #7
2		RASA McKinsey
1		Extension of McKinsey Contract for TA #7 - Justification
29		ANNEX D, TASK AUTHORIZATION FORM
1	2020-12-18	McKinsey TA #7
1		Extension of McKinsey Contract for TA #7 - Justification
29		ANNEX D, TASK AUTHORIZATION FORM
8	2022-01-31	[TASKING] F-1214659 - Minister's Appearance before CIMM on Processing and Francophone Students - Feb 15 & 17, 2022
6		McKinsey & Company engagements supporting IRCC's Transformation Agenda
1	2020-01-07	No Subject
7		ANNEX D, TASK AUTHORIZATION FORM - Final v13
2	2023-02-14	02. Competitive Process Overview - FR OK BU
3	2021-01-08	Amendment Justification
3		Extension of McKinsey Contract for TA #7 - Justification
29		ANNEX D, TASK AUTHORIZATION FORM
2	2021-01-05	Amendment Justification
3		Extension of McKinsey Contract for TA #7 - Justification
29		ANNEX D, TASK AUTHORIZATION FORM
4	2021-01-13	Amendment Justification
31		ANNEX D, TASK AUTHORIZATION FORM
17	2022-11-29	For Ralph approval-Follow-up-Bolly- McKinsey Contracts- Radio-Canada- Nov29
13	2022-11-17	For Ralph input-Bolly- McKinsey Contracts- Radio-Canada- Nov15
23	2023-01-05	FOR URGENT INPUT: Read Out: Issues Management Jan 4, 2023
3	2023-01-12	Heads up - new tasking - CIMM appearance
2	2023-01-06	McKinsey Contracts
5	2023-01-12	QPN Update Request - McKinsey consulting IMD lead with FDB input
2	2020-06-26	RALPH NEEDS SOMETHING: McKinsey strategy documents
151		Sanitized_Final deliverable_Full Compendium Deck
2	2020-12-22	RASA and Justification
4		Extension of McKinsey Contract for TA #7 - Justification

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16	2023-01-06	Read Out: Issues Management Jan 4, 2023 - Comms
6	2020-02-27	TA 4 - McKinsey contract #B7310-190321
2	2021-01-26	Updated TA and Justification
32		ANNEX D, TASK AUTHORIZATION FORM
2		RASA McKinsey
3		Extension of McKinsey Contract for TA #7 - Justification
3	2021-01-28	Updated TA and Justification
3		Extension of McKinsey Contract for TA #7 - Justification
2	2023-02-14	urgent - DGGG (email didn't send this afternoon)
1	2020-11-26	TR eApps business case
32		TR eApp Project Business Case
32		TR eApp Project Business Case
1	2021-02-24	Updated report
15		UPDATED DRAFT - Lessons Learned Review of Contract Management
1	2021-01-21	Updated TA and Justification
32		ANNEX D, TASK AUTHORIZATION FORM
3		Extension of McKinsey Contract for TA #7 - Justification
5	2022-10-20	For Ralph's approval: Revised: Tasking / Virtual Introduction Christiane Fox, Scott Harris & McKinsey
1		IRCC Transformation and McKinsey & Company
3	2022-01-25	QPN Update request - MCK consulting - Transformation office
3		QP Note McKinsey Consulting (Dec.5th)
4		QP Note MCK Consulting (24Jan22)
3	2021-12-03	tasking - Meeting with McKinsey tomorrow
5	2021-07-19	(Tasking) F- 01188122 Minister to attend a Roundtable on digital tools July 27
5	2022-05-30	[REMINDER] [URGENT] CIMM 19 undertakings
1	2021-12-10	[TASKING] F-1161708 - Bilal with Ralph
1		ADM Bilal agenda - Dec. 13 2021
2	2021-09-24	[TASKING] F-1197096 - Deloitte
8		Third-Party Vendors
10	2022-02-09	[TASKING] F-1214659 - Minister's Appearance before CIMM on Processing and Francophone Students - Feb 15 & 17, 2022
3	2022-02-10	[TASKING] F-1216831 - SUPP C CIMM Appearance - March 3
6	2022-02-09	TASKING: F-01214935 - Minister's Appearance before CIMM on Supplementary Estimates (C) 2021-2022 and Main Estimates 2022-2022 - March 2022
13		McKinsey & Company engagements supporting IRCC's Transformation Agenda
15	2022-04-22	[TASKING] F-1228050 - Upcoming IRCC Officials Appearance at CIMM
3	2022-08-09	[TASKING] F-1234202 - TB Submission: Processing Times and Inventory Reduction
116		TBS Submission - Funding for improving processing times and reducing inventory backlogs 2022-23
7	2023-02-10	[TASKING] Motion for the Production of Papers - Email retrieval
2	2022-11-04	Action required / DMA meeting w McKinsey
2		McKinsey Backgrounder_IC_TB Input
3	2021-07-09	F-01158556 Journey Lab Update - Biweekly
6	2022-05-17	F-01232000 - CIMM 19.17 - Project documents for Service Transition Strategy, IM/IT Strategy and TDSS Innovation Strategy
4		Response - CIMM 19.15 - Contracts held with Deloitte & Touche LLP, Accenture, and McKinsey
7		Response - CIMM 19.15 - ANNEX A
5	2022-02-08	for ADM TDSS approval: Opposition Day for Feb 8
3	2022-02-08	Opp day Speech due Monday Feb 7
5	2023-02-01	QPN Update Request - McKinsey consulting - IMD lead with FDB input
4	2022-10-20	Revised: Tasking / Virtual Introduction Christiane Fox, Scott Harris & McKinsey
4	2023-01-17	Tasking - requesting material for Cabinet Retreat

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6	2022-03-16	Tasking TDSS - Cimm Feb 15 & 17 / Tâche TSN - Cimm 15 & 17 février
4	2022-03-16	URGENT - Cimm Feb 15 & 17 / Tâche TSN - Cimm 15 & 17 février
6	2023-01-17	URGENT TASKING: F-1267936 - DMA's Appearance Before DGGD - January 2023
3	2020-05-11	Amendment 001 - McKinsey Contract
11		Contract B7310-190321 Amend 001 - signed
2	2020-05-11	Amendment 001 - McKinsey Contract
11		Contract B7310-190321 Amend 001 - signed
1	2021-01-28	Contract Extension
2		RASA_McKinseyrbsign
3		Extension of McKinsey Contract for TA #7 - Justification
4	2020-04-21	[FOR YOUR REVIEW] TA#5 Citizenship Grants Digital Journey Labs
4	2020-04-21	[FOR YOUR REVIEW] TA#5 Citizenship Grants Digital Journey Labs
4	2020-04-21	[FOR YOUR REVIEW] TA#5 Citizenship Grants Digital Journey Labs
1		McKinsey Amendment
3	2020-05-11	Amendment 001 - McKinsey Contract
11		Contract B7310-190321 Amend 001 - signed (002)
3	2020-03-11	Contract Amendment 1 (Mar 2, 2020)
8	2020-01-31	Transformation TA #001, 002 & 003
5	2020-02-07	SRCL's
4		SECURITY REQUIREMENTS CHECK LIST (SRCL)
5		Contract Amendment 1 (Mar 2 2020)
9	2022-11-16	For Ralph input-Bolly- McKinsey Contracts- Radio-Canada- Nov15
5	2021-12-10	McKinsey
2	2020-05-08	Question: Amendment 001 - McKinsey Contract
2	2020-03-23	RASA for TA #3
1		REQUEST FOR AMENDMENT AND/OR SAP ADJUSTMENT (RASA)
2	2020-03-23	RASA for TA #3
1	2020-05-07	Revision: Amendment 001 - McKinsey Contract
3	2020-02-03	SRCL's
4	2020-02-03	SRCL's
4		SECURITY REQUIREMENTS CHECK LIST (SRCL)
1	2020-05-15	TA 5 - Digital Transformation 2 McKinsey contract #2387310-190321-001-ZQ...rbsign.pdf
7		ANNEX D, TASK AUTHORIZATION FORM
2	2021-01-26	Updated TA and Justification
32		2021 01 21 IRCC Digital Transformation TA7
2		RASA_McKinsey
3		Extension of McKinsey Contract for TA #7 - Justification
1	2020-05-07	Revision: Amendment 001 - McKinsey Contract
10		B7310-190321 Amendment
1	2020-05-15	TA 5 - Digital Transformation 2 McKinsey contract #2387310-190321-001-ZQ...rbsign.pdf
7		TA 5 - Digital Transformation 2 McKinsey contract #2387310-190321-001
2	2023-02-08	[TASKING] Motion for the Production of Papers - Email retrieval
7		Email Discovery List
2	2023-02-03	DM/DMA discussion on sustainability & scale Friday - updated document
20		Sustainability and Scale of Digital Impact
3	2023-02-08	For your review (DL : Tomorrow 1200) - Round 1 Q&A on McKinsey
11		McKinsey Round 1 QAs_bd Feb 7
7	2023-02-09	[TASKING] Motion for the Production of Papers - Email retrieval
3		HOW TO PERFORM SEARCHES IN GCDOCs
1		How to search in Outlook efficiently
7		Email Discovery List
5	2022-02-08	TASKING: F-01214935 - Minister's Appearance before CIMM on Supplementary Estimates (C) 2021-2022 and Main Estimates 2022-2022 - March 2022